

State Organization «Institute of Market and Economic&Ecological Researches of the National Academy of Sciences of Ukraine»

**Summary of the implementation of scientific research results
«Adaptive management of business processes in the context of digitalization of the Ukrainian economy»**

(Registration No. 0122U000801, performance period: 01.2022–12.2024)

1. The Department of Strategic Planning and Macroeconomic Forecasting and the Department of Employment of the Ministry of Economy of Ukraine (letters No. 147 dated 07.05.2024, No. 228 dated 11.07.2024) positively evaluated the scientific reports: «Methodological foundations for assessing the dependence of the reflexive-active interaction environment and business process coordination on their competence-based management potential», «Structural model for assessing the level of motivation of employees in the processing industry to effectively utilize their competence-based potential in the context of digitalization», in particular, they noted that the presented materials had been forwarded to the relevant structural units of the Ministry of Economy for use in the development of strategic documents and management decisions on the issues covered by this research.

2. The Ukrainian League of Industrialists and Entrepreneurs (letters No. 204, 205 dated 25.06.2024, No. 242 dated 22.07.2024) positively assessed the scientific reports: «Methodological foundations for assessing the dependence of the reflexive-active interaction environment and business process coordination on their competence-based management potential», «Structural model for assessing the level of motivation of employees in the processing industry to effectively utilize their competence-based potential in the context of digitalization», «Motivational policy for utilizing digital technology opportunities in business process management of enterprises in the real sector of the economy», in particular, it was noted that these materials would be used by the union in the development and justification of program measures for post-war recovery and modernization of entrepreneurship, as well as in the preparation of strategic directions for the development of Ukraine's economic sectors.

3. The Odesa Regional State Administration and the Department of Economic Policy and Strategic Development Planning (letters No. 211 dated 01.07.2024, No. 414 dated 19.12.2024, No. 421 dated 25.12.2024) positively evaluated the scientific reports: «Methodological approach to defining business process management strategies for enterprises in the real sector of the economy in the context of modern management concepts and digital technologies», «Formation of business process management strategies for industrial enterprises using information and communication technologies», «Methodological approach to defining strategies for the development of the competence-based potential of industrial enterprise personnel in the context of digital technology application», in particular, it was noted that the presented materials would be used by the regional (military) administration in the development of plans and strategies for the recovery of the national economy.

4. The Association of Employers' organizations of Odesa Region (letters No. 361, No. 362 dated 20.11.2024) positively evaluated the scientific reports: «Methodological approach to defining strategies for the development of the competence-based potential of industrial enterprise personnel in the context of digital technology application», «Formation of business process management strategies for industrial enterprises using information and communication technologies», in particular, it was noted that the presented materials would be used by the association in conducting training sessions and seminars for entrepreneurs.

5. The Motor Sich JSC (letters No. 217, 218 dated 27.06.2024) positively assessed the scientific reports: «Methodological foundations for assessing the dependence of the reflexive-active interaction environment and business process coordination on their competence-based management potential», «Structural model for assessing the level of motivation of employees in the processing industry to effectively utilize their competence-based potential in the context of digitalization», in particular, it was noted that the provided materials would be used by specialists as a methodological tool for planning and forecasting the enterprise's development, taking into account the digitalization of business processes.